

## Client Challenge

The client is the largest branded provider of baby and children's clothing in the United States, marketing apparel under two highly recognized and enduring brands, as well as private labels for major retailers. The company was negotiating the cost of goods with agents and factories using various Excel spreadsheets, with iterations exchanged via email. Significant manual work was required each season to consolidate the various offers received. Once a final cost was reached with a factory, the sourcing team manually prepared the data to pass to their margin management and purchasing tools.

The company already owned licenses for a sourcing module within an existing supply chain application and first explored taking advantage of its functionality. However, after assessing the functionality, numerous gaps were identified, modifications would be costly relative to both time and investment, and the business users were unhappy with the cumbersome workarounds needed.

## Parker Avery Solution

Leveraging the firm's extensive retail and sourcing system experience, Parker Avery quickly identified a sourcing application that met the client's business requirements and allowed users to manage their work logically and efficiently. The new sourcing application was configured and integrated with upstream product development applications.

Parker Avery worked closely with the client team in the following activities:

- Defined and validated future business processes
- Prepared for and conducted the conference room pilot in conjunction with client resources

- Designed the new sourcing application, system configuration, reporting requirements, and necessary enhancements to address gaps
- Refined the project implementation plan

The solution was rolled out in three months to the originally planned pilot group of users. The implementation was accomplished at a cost lower than what would have been needed for additional licenses and modifications for the client's current supply chain application.

## RESULTS



NEW SOURCING  
APPLICATION  
IMPLEMENTED



COSTING  
REPORTING  
ENHANCED



EFFICIENCY  
AND VISIBILITY  
IMPROVED

As a result of the new sourcing application, the company's management now has in-season visibility to sourcing margins and planned commitments. Standardized reporting is also now available without hours of reformatting and uploading various Excel spreadsheets each season, resulting in significant efficiencies in both productivity and data integrity.